

March 4, 2010

The following private duty benchmarking survey was conducted by Stephen Tweed and his company Leading Home Care. www.leadinghomecare.com The benchmarking information contained herein is part of the report titled: 2009 Private Duty Benchmarking and State of the Industry Report, and was contained in their newsletter Private Duty Today, issue #163. More information about this report can be found at <http://www.privatedutytoday.com/benchmarks/>

The "Benchmark Company"

The results are in and analysis is complete. The first step in our analysis was to identify and define a "benchmark company" for private duty home care.

Stephen Tweed, CSP, authored the final analysis and report. We asked Stephen to define the company that private duty home care companies can use for comparison.

"A 'benchmark company' is defined as a private duty home care company that has been in business for three years or more and earned a profit in 2008."

Stephen also shared some of the study results that help us see the "typical" company in a clearer light.

A benchmark company has:

- A median revenue of \$1,466,731.
- A median gross margin of 40% after direct cost of care, or \$586,692
- A median marketing and business development expenditure of 3.5% of revenue, or \$51,335.
- A median owner's compensation of 13% or \$190,675.

The body of benchmark companies experienced revenue growth in 2008 ranging from 12% to 25%.

How did these companies experience double digit growth during one of the worst economies in recent memory?

Based on survey analysis and his experiences with clients, we confirmed that our **Private Duty Business Builders Model** is sound and the 27 elements of a successful private duty company are on target. This collection of best practices focuses on the Three Pillars of Private Duty; Promotion, People and Profitability.

Not only is this model successful, but it's also apparently more resistant to the outside economic forces than we originally anticipated.